KAMAN

Vear End 2012 – Non-GAAP Reconciliation Slides February 25, 2013

Regulation G Disclosures

To supplement our condensed consolidated financial statements presented in accordance with U.S. generally accepted accounting principles (GAAP), we provide additional financial measures that exclude or include amounts, or are subject to adjustments, so as to be different from the most directly comparable financial measures calculated and presented in accordance with GAAP. Kaman management believes that these non-GAAP financial measures, when considered together with the GAAP financial measures, provide information that is useful to investors in understanding period-over-period operating results separate and apart from items that may, or could, have a disproportionately positive or negative impact on results in any particular period. Kaman management also believes that these non-GAAP financial measures enhance the ability of investors to analyze Kaman's business trends and to understand Kaman's performance. In addition, Kaman may utilize non-GAAP financial measures as a guide in its forecasting, budgeting, and long-term planning process and to measure operating performance for some management compensation purposes. Any analysis of non-GAAP financial measures should be used only in conjunction with results presented in accordance with GAAP. A reconciliation of these non-GAAP financial measures with the most directly comparable financial measures calculated in accordance with GAAP follows:

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Kaman Co	orporation	
For the ye	ears ended December 31, 2012 and 2011	
Table No.	Description	<u>Year</u>
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Full Year 2012 Segment Highlights

Aerospace (\$ millions)			
	Reported	Adjusted*	Year over Year Change*
Sales	\$580.8	\$578.3	+ \$30.9
Operating Profit	\$ 89.1	\$ 93.5	+ \$6.9
R.O.S.	15.3%	16.2%	+ 34 bps

Distribution (\$ millions)			
	Reported**	Adjusted*	Year over Year Change*
Sales	\$1,012.1	\$1,032.2	+ \$81.4
Operating Profit	\$ 50.6	\$ 52.1	+ \$4.0
R.O.S.	5.0%	5.1%	- 1 bps

* Adjusted, see non-GAAP reconciliations in this presentation



** From continuing operations

Table 1. Aerospace Segment 2012	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	<u>Full Year</u>
(\$000s)					
GAAP Net Sales	\$ 131,084	\$ 147,364	\$ 151,285	¢ 151 026	\$ 580,769
Sales recorded as part of contract settlement	\$ 131,064	\$ 147,304	\$ 151,265	\$ 151,036 \$ (2,500)	\$ 580,769 \$ (2,500)
Adjusted Aerospace Segment sales	\$ 131,084	\$ 147,364	\$ 151,285	\$ 148,536	\$ 578,269
GAAP Operating Profit	\$ 15,901	\$ 26,158	\$ 24,410	\$ 22,673	\$ 89,142
% of sales	12.1%	17.8%	16.1%	15.0%	15.3%
Resolution of Aerospace contract claim				\$ 3,297	\$ 3,297
Aerospace contract claim settlement			\$ 586		\$ 586
Severance related to Aerospace realignment				\$ 455	\$ 455
Operating profit - Adjusted	\$ 15,901	\$ 26,158	\$ 24,996	\$ 26,425	\$ 93,480
% of sales	12.1%	17.8%	16.5%	17.8%	16.2%

Table 2. Aerospace Segment 2011	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	Full Year
(\$000s)					
GAAP Net Sales	\$ 138,953	\$ 145,779	\$ 117,388	\$ 145,283	\$ 547,403
GAAP Operating Profit	\$ 21,419	\$ 22,360	\$ 19,173	\$ 17,472	\$ 80,424
% of sales	15.4%	15.3%	16.3%	12.0%	14.7%
FMU-143 litigation settlement	<u>\$ -</u>	\$ -		\$ 6,204	\$ 6,204
Operating profit - Adjusted	\$ 21,419	\$ 22,360	\$ 19,173	\$ 23,676	\$ 86,628
% of sales	15.4%	15.3%	16.3%	16.3%	15.8%

Table 3. Distribution Segment 2012	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	Full Year
(\$000s)					
GAAP Net Sales from continuing operations	\$ 252,635	\$ 252,862	\$ 258,282	\$ 248,280	\$ 1,012,059
Net sales from discontinued operations	\$ 5,003	\$ 5,254	\$ 5,046	\$ 4,814	\$ 20,117
Adjusted Distribution Segment sales	\$ 257,638	\$ 258,116	\$ 263,328	\$ 253,094	\$ 1,032,176
GAAP Operating Profit	\$ 12,314	\$ 14,166	\$ 12,925	\$ 11,155	\$ 50,560
% of sales	4.9%	5.6%	5.0%	4.5%	5.0%
Operating profit/(loss) from discontinued ops.	\$ 466	\$ 479	\$ 246	\$ (1,099)	\$ 92
Costs associated with disposal of disco. ops.	\$-	\$-	\$-	\$ 1,490	\$ 1,490
Operating profit - Adjusted	\$ 12,780	\$ 14,645	\$ 13,171	\$ 11,546	\$ 52,142
% of sales	5.0%	5.7%	5.0%	4.6%	5.1%

Table 4. Distribution Segment 2011	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	Full Year
(\$000s)					
GAAP Net Sales from continuing operations	\$ 233,688	\$ 234,008	\$ 233,883	\$ 228,552	\$ 930,131
Net sales from discontinued operations	\$ 5,182	\$ 5,299	\$ 5,249	\$ 4,889	\$ 20,619
Adjusted Distribution Segment sales	\$ 238,870	\$ 239,307	\$ 239,132	\$ 233,441	\$ 950,750
GAAP Operating Profit	\$ 11,821	\$ 12,162	\$ 11,991	\$ 10,920	\$ 46,894
% of sales	5.1%	5.2%	5.1%	4.8%	5.0%
Operating profit/(loss) from discontinued ops.	\$ 294	\$ 474	\$ 261	\$ 222	\$ 1,251
Operating profit - Adjusted	\$ 12,115	\$ 12,636	\$ 12,252	\$ 11,142	\$ 48,145
% of sales	5.1%	5.3%	5.1%	4.8%	5.1%

Table 5. Net Earnings 2012	<u>Q1</u>	<u>Q2</u>		<u>Q3</u>	<u>Q4</u>	F	ull Year
(\$000s except per share amounts)	 				 		
GAAP Earnings from continuing operations *	\$ 9,092	\$ 16,118	3	6 14,784	\$ 13,934	\$	53,928
GAAP Earnings from discontinued operations*	\$ 311	\$ 361	Ş	5 198	\$ (1,096)	\$	(226
Resolution of Aerospace contract claim*					\$ 2,524	\$	2,524
Aerospace contract claim settlement*			ę	5 381		\$	381
Severance related to Aerospace realignment*			ç	361	\$ (79)	\$	282
Costs associated with disposal of Cdna. Ops.*					\$ 1,103	\$	1,103
Non-GAAP adjusted net earnings*	\$ 9,403	\$ 16,479	9	5 15,724	\$ 16,386	\$	57,992
GAAP Earnings from continuing operations per common share - diluted *	\$ 0.35	\$ 0.61		6 0.55	\$ 0.52	\$	2.03
GAAP Earnings from discontinued operations*	\$ 0.01	\$ 0.01	9	6 0.01	\$ (0.04)	\$	(0.01)
Resolution of Aerospace contract claim*					\$ 0.09	\$	0.09
Aerospace contract claim settlement*			9	6 0.02		\$	0.02
Severance related to Aerospace realignment*			9	6 0.01	\$ -	\$	0.01
Costs associated with disposal of Cdna. Ops.*					\$ 0.04	\$	0.04
Non-GAAP adjusted net earnings per common share - diluted *	\$ 0.36	\$ 0.62	0,	6 0.59	\$ 0.61	\$	2.18
* Net of tax							

Table 6. Net Earnings 2011	<u>Q1</u>		<u>Q2</u>	<u>Q3</u>		<u>Q4</u>	F	Full Year	
(\$000s except per share amounts)		_							
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GAAP Earnings from continuing operations *	\$ 13,916	\$	13,566	\$ 12,710	\$	9,736	\$	49,928	
GAAP Earnings from discontinued operations *	\$ 276	\$	461	\$ 255	\$	222	\$	1,214	
Non-recurring benefit associated with the death of a former executive *	\$ (1,900)						\$	(1,900)	
FMU-143 litigation settlement *					\$	3,971	\$	3,971	
Non-GAAP adjusted net earnings *	\$ 12,292	\$	14,027	\$ 12,965	\$	13,929	\$	53,213	
GAAP Earnings from continuing operations per common share - diluted *	\$ 0.53	\$	0.51	\$ 0.48	\$	0.37	\$	1.88	
Net earnings from discontinued operations*	\$ 0.01	\$	0.02	\$ 0.01	\$	0.01	\$	0.05	
Non-recurring benefit associated with the death of a former executive *	\$ (0.07)						\$	(0.07)	
FMU-143 litigation settlement *					\$	0.15	\$	0.15	
Non-GAAP adjusted net earnings per common share - diluted *	\$ 0.47	\$	0.53	\$ 0.49	\$	0.53	\$	2.01	
* Net of tax									